

SHINE Board Charter

1. Purpose

The Board of Singapore Helm Institute of Education (SHINE) exists to provide strategic guidance, governance oversight and institutional continuity while preserving SHINE's educational mission and values.

2. Composition

The Board comprises five voting members and one non-voting Board Secretary/Trusted Contributor. External members provide independent perspective and institutional credibility.

3. Responsibilities

The Board oversees strategic direction, financial sustainability, governance, risk management, leadership succession and institutional reputation. Management retains responsibility for operations and execution.

4. Meetings

The Board shall meet at least twice annually, with hybrid participation permitted. Extraordinary meetings may be convened by the Chair.

5. Decision-Making

Board decisions are made through informed discussion and majority voting where required. Conflicts of interest must be declared.